Return of Organization Exempt From Income Tax

OMB No. 1545-0047

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

Department of the Treasury Internal Revenue Service Do not enter social security numbers on this form as it may be made public.
 Go to www.irs.gov/Form990 for instructions and the latest information.

Open to Public Inspection

Address change Doing business as 39-12 Name change Number and street (or P.O. box if mail is not delivered to street address) Room/suite E Telephone num	46-4350 \$ 21,838,253 ates? ☐ Yes ☑ No led? ☐ Yes ☐ No ctions.
Name change Number and street (or P.O. box if mail is not delivered to street address) Room/suite E Telephone num Initial return 2059 Atwood Ave 608-20 Final return/terminated City or town, state or province, country, and ZIP or foreign postal code G Gross receipts Amended return Madison, WI 53704 G Gross receipts F Name and address of principal officer: Renee Moe H(a) Is this a group return for subordinates include 2059 Atwood Avenue, Madison, WI 53704 H(b) Are all subordinates include	nber 246-4350 3 \$ 21,838,253 ates? ☐ Yes ☑ No Aled? ☐ Yes ☐ No ctions.
Initial return 2059 Atwood Ave 608-24 Final return/terminated City or town, state or province, country, and ZIP or foreign postal code G Gross receipts Amended return Madison, WI 53704 G Gross receipts F Name and address of principal officer: Renee Moe H(a) Is this a group return for subordinates include 2059 Atwood Avenue, Madison, WI 53704 H(b) Are all subordinates include	46-4350 \$ 21,838,253 ates? ☐ Yes ☑ No led? ☐ Yes ☐ No ctions.
Final return/terminated City or town, state or province, country, and ZIP or foreign postal code G Gross receipts Amended return Madison, WI 53704 G Gross receipts Application pending F Name and address of principal officer: Renee Moe H(a) Is this a group return for subordinates include 2059 Atwood Avenue, Madison, WI 53704 H(b) Are all subordinates include	\$ 21,838,253 ates? Yes No Ied? Yes No ctions.
Madison, WI 53704 G Gross receipts Application pending F Name and address of principal officer: Renee Moe 2059 Atwood Avenue, Madison, WI 53704 H(a) Is this a group return for subordinates included H(b) Are all subordinates included H(b) Are all subordinates included	ates? Yes V No led? Yes No ctions.
Application pending F Name and address of principal officer: Renee Moe 2059 Atwood Avenue, Madison, WI 53704 H(a) Is this a group return for subordinates include	ates? Yes V No led? Yes No ctions.
2059 Atwood Avenue, Madison, WI 53704 H(b) Are all subordinates includ	led? Yes No tions.
	ctions.
I Tax-exempt status:	
	►
J Website: > unitedwayofdanecounty.org H(c) Group exemption number	
K Form of organization: ✓ Corporation ☐ Trust ☐ Association ☐ Other ► L Year of formation: 1993 M State of legal	domicile: WI
Part I Summary	
1 Briefly describe the organization's mission or most significant activities: The United Way of Dane County Four	ndation, Inc.
2 exists to support United Way of Dane County's mission of improving lives and strengthening Dane County. By tai	rgeting
exists to support United Way of Dane County's mission of improving lives and strengthening Dane County. By tai (Continued on Schedule O, Statement 1) 2 Check this box ▶ □ if the organization discontinued its operations or disposed of more than 25% of its net 3 Number of voting members of the governing body (Part VI, line 1a)	
b 2 Check this box ► □ if the organization discontinued its operations or disposed of more than 25% of its net	assets.
B 3 Number of voting members of the governing body (Part VI, line 1a)	17
4 Number of independent voting members of the governing body (Part VI, line 1b) 4	16
🚆 5 Total number of individuals employed in calendar year 2021 (Part V, line 2a) 5	0
6 Total number of volunteers (estimate if necessary)	100
7a Total unrelated business revenue from Part VIII, column (C), line 12 7a	0
b Net unrelated business taxable income from Form 990-T, Part I, line 11 . . 7b	0
	Current Year
a Contributions and grants (Part VIII, line 1h) 2,766,981	8,255,582
9 Program service revenue (Part VIII, line 2g) 0 10 Investment income (Part VIII, column (A), lines 3, 4, and 7d) .	0
10 Investment income (Part VIII, column (A), lines 3, 4, and 7d)	2,025,387
11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) 2,545	2,140
12 Total revenue – add lines 8 through 11 (must equal Part VIII, column (A), line 12) 2,982,458	10,283,109
13 Grants and similar amounts paid (Part IX, column (A), lines 1–3) .<	1,609,909
14 Benefits paid to or for members (Part IX, column (A), line 4)	0
g 15 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5–10) 23,655	32,389
16a Professional fundraising fees (Part IX, column (A), line 11e)	0
15 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5–10) 23,655 16a Professional fundraising fees (Part IX, column (A), line 11e) 0 b Total fundraising expenses (Part IX, column (D), line 25) 23,266 17 Other expenses (Part IX, column (A), lines 11e, 11d, 11f, 24e) 52,400	
	74,656
18 Total expenses. Add lines 13–17 (must equal Part IX, column (A), line 25) 627,463	1,716,954
19 Revenue less expenses. Subtract line 18 from line 12 2,354,995	8,566,155
	End of Year
20 Total assets (Part X, line 16) 15,906,818	25,144,891
21 Total liabilities (Part X, line 26)	32,864
² ± ² 2 ² ≥ ² 2 ² ≥ ² 2 ² ≥ ² 2 ² ² 2 ² ² 2 ² ²	25,112,027

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

Sign Here	Signature of officer Renee Moe, President & CEO Type or print name and title			Date					
Paid Preparer	Print/Type preparer's name James G Graham					PTIN P00006111			
Use Only	Firm's name RSM US LLP	Firm's	s EIN 🕨	42-0714325					
	Firm's address ► 8020 Excelsior Drive S	Phone no. 608-833-2612							
May the IRS discuss this return with the preparer shown above? See instructions									
For Paperwo	For Paperwork Reduction Act Notice, see the separate instructions. Cat. No. 11282Y Form 990 (2021)								

orm 99	0 (2021) Page 2
Part	
	Check if Schedule O contains a response or note to any line in this Part III
1	Briefly describe the organization's mission:
	The United Way of Dane County Foundation, Inc. exists to support the United Way of Dane County mission: to unite and focus the
	community to create measurable results in improving people's lives and strengthening our community. By providing a base of
	support, the Foundation helps United Way invest our community's resources to achieve the Agenda for Change. The Foundation allows caring community members to create a legacy of giving.
2	Did the organization undertake any significant program services during the year which were not listed on the
•	prior Form 990 or 990-EZ?
	If "Yes," describe these new services on Schedule O.
3	Did the organization cease conducting, or make significant changes in how it conducts, any program
	services?
	If "Yes," describe these changes on Schedule O.
ŀ	Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.
a	(Code:) (Expenses \$ 1,609,909 including grants of \$ 1,609,909) (Revenue \$ 0)
4	Earnings from the Foundation are Invested in the Strategies that Support our Community's Agenda for Change - Since its creation,
	we have worked with delegations, partners, & Community Solutions Teams to create Mobilization Plans, identify research-based
	strategies to assess, reduce and eliminate the underlying causes of those issues and ultimately bring measurable results. The
	seven areas of the Agenda for Change are: Education - Students succeed academically and graduate from high school, prepared
	for higher education, career, and community; Children - Children are cared for and have fun as they become prepared for school;
	Health - People who are uninsured have access to healthcare; Housing - There is a decrease in homelessness; Independence -
	Seniors and people with disabilities are able to stay in their homes; Building Economic Stability- Move more people are on
	pathways out of poverty; Community and Volunteer Engagement - agencies and volunteers are strong partners in achieving
	measurable results. Each area has primary, measurable goals and antecedent metrics that are based in best practices. They are
	not simply measures of the units of service delivered, but of the effect on lives and the changes for better that service recipients
	experience. Success in changing the human condition is measured by success in moving the needle on these metrics that focus
	on root causes of community issues. See Schedule O for accomplishments surrounding the Agenda for Change areas.
b	(Code:) (Expenses \$including grants of \$) (Revenue \$)
с	(Code:) (Expenses \$including grants of \$) (Revenue \$)
	(
-	
d	Other program services (Describe on Schedule O.)
10	(Expenses \$ 0 including grants of \$ 0) (Revenue \$ 0)
4e	Total program service expenses 1,609,909

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Part	V Checklist of Required Schedules			
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes,"		Yes	No
•	complete Schedule A	1	~	
2	Is the organization required to complete Schedule B, Schedule of Contributors? See instructions	2	~	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? <i>If "Yes," complete Schedule C, Part I</i>	3		~
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? <i>If "Yes," complete Schedule C, Part II</i> .	4		~
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Rev. Proc. 98-19? <i>If "Yes," complete Schedule C, Part III</i>	5		~
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? <i>If</i> "Yes," <i>complete Schedule D, Part I</i>	6		~
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? <i>If "Yes," complete Schedule D, Part II</i>	7		~
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If "Yes," complete Schedule D, Part III</i>	8	~	
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? <i>If "Yes," complete Schedule D, Part IV</i> .	9		~
10	Did the organization, directly or through a related organization, hold assets in donor-restricted endowments or in quasi endowments? <i>If "Yes," complete Schedule D, Part V</i> .	10	~	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X, as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI	11a	~	
b	Did the organization report an amount for investments—other securities in Part X, line 12, that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VII</i>	11b		~
С	Did the organization report an amount for investments—program related in Part X, line 13, that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VIII</i>	11c		~
d	Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part IX</i>	11d		~
e	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	~	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? <i>If "Yes," complete Schedule D, Part X</i>	11f	~	
	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII	12a		~
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	~	
13 140	Is the organization a school described in section 170(b)(1)(A)(ii)? <i>If "Yes," complete Schedule E</i> Did the organization maintain an office, employees, or agents outside of the United States?	13 14a		レ レ
14a b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking,	14a		
	fundraising, business, investment, and program service activities outside the United States, or aggregate			
	foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV.	14b		~
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? <i>If "Yes," complete Schedule F, Parts II and IV</i>	15		~
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? <i>If "Yes," complete Schedule F, Parts III and IV.</i>	16		~
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? <i>If "Yes," complete Schedule G, Part I.</i> See instructions	17		~
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? <i>If "Yes," complete Schedule G, Part II</i> .	18		~
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? <i>If "Yes," complete Schedule G, Part III</i>	19		~
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		~
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? <i>If "Yes," complete Schedule I, Parts I and II</i>	21	~	

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Part	V Checklist of Required Schedules (continued)			
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on		Yes	No
22	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		~
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated			
	employees? If "Yes," complete Schedule J.	23	r	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than			
	\$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a	24a		~
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		-
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		<u> </u>
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		~
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? <i>If "Yes," complete Schedule L, Part I</i>			
26	Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current	25b		~
20	or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons? <i>If "Yes," complete Schedule L, Part II</i>	26		~
27	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key			
	employee, creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity (including an employee thereof) or family member of any of these			
00	persons? If "Yes," complete Schedule L, Part III	27		~
28	Was the organization a party to a business transaction with one of the following parties (see the Schedule L, Part IV, instructions for applicable filing thresholds, conditions, and exceptions):			
а	A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? <i>If</i> "Yes," <i>complete Schedule L, Part IV</i>	28a		~
b	A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV	28b		~
С	A 35% controlled entity of one or more individuals and/or organizations described in line 28a or 28b? If "Yes," complete Schedule L, Part IV	28c		~
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29	V	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified			
	conservation contributions? If "Yes," complete Schedule M	30		~
31 32	Did the organization liquidate, terminate, or dissolve and cease operations? <i>If "Yes," complete Schedule N, Part I</i> Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If "Yes," complete Schedule N, Part II</i>	31 32		~
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations	32		
	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		~
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	34	~	
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a	V	~
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a			
36	controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2 Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable	35b		<u> </u>
00	related organization? If "Yes," complete Schedule R, Part V, line 2	36		~
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? <i>If "Yes," complete Schedule R, Part VI</i>	37		~
38	Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and 19? Note: All Form 990 filers are required to complete Schedule O .	38	~	
Part	V Statements Regarding Other IRS Filings and Tax Compliance Check if Schedule O contains a response or note to any line in this Part V			
		<u>· ·</u>	Yes	No
1a	Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable 1a 0			
b	Enter the number of Forms W-2G included on line 1a. Enter -0- if not applicable 1b 0 Did the organization comply with backup withholding rules for reportable payments to vendors and			
С	reportable gaming (gambling) winnings to prize winners?	1c	~	

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Part			Yes	No
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return 2a			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b		
	Note: If the sum of lines 1a and 2a is greater than 250, you may be required to e-file. See instructions.			
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a		~
b	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule O $$.	3b		
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		~
b	If "Yes," enter the name of the foreign country ►			
5a	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR). Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		~
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5a 5b		~
c	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5c		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?	6a		~
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).	dð		
'a	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods			
-	and services provided to the payor?	7a		
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c		
d	If "Yes," indicate the number of Forms 8282 filed during the year			
е	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? .	7f		
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year?	•		
9	Sponsoring organization have excess business holdings at any time during the year?	8		
a a	Did the sponsoring organization make any taxable distributions under section 4966?	9a		
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b		
10	Section 501(c)(7) organizations. Enter:			
а	Initiation fees and capital contributions included on Part VIII, line 12			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities . 10b			
11	Section 501(c)(12) organizations. Enter:			
а	Gross income from members or shareholders			
b	Gross income from other sources. (Do not net amounts due or paid to other sources			
	against amounts due or received from them.)	16		
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
ь 13	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			
a	Is the organization licensed to issue qualified health plans in more than one state?	13a	_	
ų	Note: See the instructions for additional information the organization must report on Schedule O.	Tou		
b	Enter the amount of reserves the organization is required to maintain by the states in which			
	the organization is licensed to issue qualified health plans			
С	Enter the amount of reserves on hand			
14a	Did the organization receive any payments for indoor tanning services during the tax year?	14a		~
b	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule O.	14b		
15	Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or excess parachute payment(s) during the year?			
	excess parachute payment(s) during the year?	15		~
16	If "Yes," see the instructions and file Form 4720, Schedule N. Is the organization an educational institution subject to the section 4968 excise tax on net investment income?	16		~
16	If "Yes," complete Form 4720, Schedule O.	10		~
17	Section 501(c)(21) organizations. Did the trust, any disqualified person, or mine operator engage in any			
·	activities that would result in the imposition of an excise tax under section 4951, 4952 or 4953?	17		
	If "Yes," complete Form 6069.			

Form **990** (2021)

Part	response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O.	See in	nstruc	tions.
Secti	Check if Schedule O contains a response or note to any line in this Part VI	• •	•	
			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year 1a 11	7		
	If there are material differences in voting rights among members of the governing body, or			
	if the governing body delegated broad authority to an executive committee or similar			
	committee, explain on Schedule O.			
b	Enter the number of voting members included on line 1a, above, who are independent . 1b	5		
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with			
-	any other officer, director, trustee, or key employee?	2		~
3	Did the organization delegate control over management duties customarily performed by or under the direct			
	supervision of officers, directors, trustees, or key employees to a management company or other person? .	3		~
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		~
5	Did the organization become aware during the year of a significant diversion of the organization's assets? . Did the organization have members or stockholders?	5		レ レ
6 7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint	0		~
74	one or more members of the governing body?	7a		~
b	Are any governance decisions of the organization reserved to (or subject to approval by) members,	74		•
	stockholders, or persons other than the governing body?	7b		~
8	Did the organization contemporaneously document the meetings held or written actions undertaken during			
	the year by the following:			
а	The governing body?	8a	~	
b	Each committee with authority to act on behalf of the governing body?	8b	~	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at			
	the organization's mailing address? If "Yes," provide the names and addresses on Schedule O	9		~
Secti	on B. Policies (This Section B requests information about policies not required by the Internal Reve	nue C	r í	1
			Yes	No
10a	Did the organization have local chapters, branches, or affiliates?	10a		~
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	104		
110		10b 11a	~	
11a b	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? Describe on Schedule O the process, if any, used by the organization to review this Form 990.	Па		
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	~	
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	~	
c	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes,"	.25		
-	describe on Schedule O how this was done.	12c	~	
13	Did the organization have a written whistleblower policy?	13	~	
14	Did the organization have a written document retention and destruction policy?	14	~	
15	Did the process for determining compensation of the following persons include a review and approval by			
	independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
а	The organization's CEO, Executive Director, or top management official	15a	~	
b	Other officers or key employees of the organization	15b	~	
	If "Yes" to line 15a or 15b, describe the process on Schedule O. See instructions.			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement			
	with a taxable entity during the year?	16a		~
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its			
	participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?			
0		16b		
-	on C. Disclosure			

- **18** Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (section 501(c) (3)s only) available for public inspection. Indicate how you made these available. Check all that apply.
 - ✓ Own website ✓ Another's website ✓ Upon request □ Other (explain on Schedule O)
- **19** Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year.
- 20 State the name, address, and telephone number of the person who possesses the organization's books and records ► Nick Wood, United Way of Dane County Inc, (608)246-4397

Form 990 (2021)

Page 6

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

• List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.

• List all of the organization's current key employees, if any. See the instructions for definition of "key employee."

• List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (box 5 of Form W-2, Form 1099-MISC, and/or box 1 of Form 1099-NEC) of more than \$100,000 from the organization and any related organizations.

• List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.

• List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

See the instructions for the order in which to list the persons above.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

		(C)								
(A)	(B)	Position		(D)	(E)	(F)				
Name and title	Average		(do not check more than one box, unless person is both an				Reportable	Reportable	Estimated amount	
	hours					or/trust		compensation	compensation	of other
	per week (list any	lnc or	Ins	Qf	Бe	em Hig	Fo	from the organization (W-2/	from related organizations (W-2/	compensation from the
	hours for	Individual trustee or director	titut	Officer	Key employee	ploy	Former	1099-MISC/	1099-MISC/	organization and
	related organizations	ual t	iona		oldt	ree ee		1099-NEC)	1099-NEC)	related organizations
	below	trust	al tru		yee	mpe				
	dotted line)	lee	Institutional trustee			Highest compensated employee				
						ed				
Renee Moe	4.00									
President/CEO	41.00	~		~				0	210,202	46,396
Nick Wood	4.00	-								
CFO and Vice President Administration	41.00			~				0	105,600	29,522
Jennifer Hannon	1.00	-								
Board Chair	0.00	~		~				0	0	0
Terry Heinrichs	1.00									
Board Vice Chair	0.00	~		~				0	0	0
Gary Schaefer	1.00	1								
Secretary/Treasurer	0.00	~		~				0	0	0
Dave Beck-Engel	1.00	1								
Board Trustee	1.00	~						0	0	0
Donald Bernards	1.00									
Board Trustee	0.00	~						0	0	0
Marion Brown	1.00									
Board Trustee	0.00	~						0	0	0
Robert Cottingham	1.00]								
Board Trustee	0.00	~						0	0	0
Walter Dewey	1.00]								
Board Trustee	0.00	~						0	0	0
Thomas E Dott	1.00									
Board Trustee	0.00	~						0	0	0
Elizabeth Heiner	1.00									
Board Trustee	0.00	~						0	0	0
Jaimes Johnson	1.00									
Board Trustee	0.00	~						0	0	0
Andy King	1.00									
Board Trustee	0.00	~						0	0	0

Form 990 (2021)

Part VII Section A. Officers, Directors,	Trustees,	Key	Em	plo	yee	s, an	d⊦	lighest Compe	ensated Emplo	yees (continued)
				(C)					
(A) Name and title	(B) Average hours	Position (do not check more than one box, unless person is both an officer and a director/trustee)		(D) Reportable compensation	(E) Reportable compensation	(F) Estimated amount of other				
	per week (list any hours for related organizations below dotted line)	Individua or directo		Officer	Key employee	Highest compensated employee	Former	from the organization (W-2/ 1099-MISC/ 1099-NEC)	from related organizations (W-2/ 1099-MISC/ 1099-NEC)	compensation from the organization and related organizations
Jeff F Mack	1.00									
Board Trustee	0.00	~						0	0	0
Meg Prestigiacomo	1.00	~								
Board Trustee	0.00	V						0	0	0
Greg Rademacher Board Trustee	1.00 0.00	~						0	0	0
Tom Walker	1.00	•						0	0	0
Board Trustee	0.00	~						0	0	0
		-								
		-								
		-								
1b Subtotal	VII, Sectio				• •			0	315,802	75,918
d Total (add lines 1b and 1c)		•••				 		0	315,802	75,918
2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization ▶										
3 Did the organization list any former employee on line 1a? <i>If "Yes," complete</i>										Yes No 3 V

- **5** Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? *If "Yes," complete Schedule J for such person*

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

	(A) Name and business address	(B) Description of services	(C) Compensation
None			
2	Total number of independent contractors (including but not limited to	those listed above) who	
	received more than \$100,000 of compensation from the organization \blacktriangleright	0	

4

5

V

~

Part VIII Statement of Revenue

Check if Schedule O contains a response or note to an	ny line in this Pa	rt VIII....	 🗆

Total Nervo Total Nervo Description Description <thdescription< th=""> <thdescription< th=""></thdescription<></thdescription<>			I		, 			
De Membership dues					(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	
Open of the second se	ທູ່ ທ	1a	Federated campaigns 1a	0				
age of the second of	aut	b		0				
age of the second of	n Gr		· · · · · · · · · · · · · · · · · · ·					
age of the second of	Ρu, is,	-						
age of the second of	lar İar		-					
age of the second of	s, s			U				
age of the second of	no s	•		0.055.500				
age of the second of	the	~		8,255,582				
age of the second of	<u>o</u> tr	y		¢				
age of the second of	u o u		- 5	\$ 865,026				
and between black and between black and between black and between black a a a a a b a b a a c a b a a c a b a a c a b a a d a b a a d a b a a d a b a a d a b a a d a a a a d a a a a a d b a a a a a a d b a a a a a a a d b b b b a a a a a a a a	0 0	h	Iotal. Add lines 1a-1f	<u> </u>	8,255,582			
g Total. Add lines 2a-2t . . 0 3 Investment income (including dividends, interest, and other similar amounts) . . . 0	0			Business Code				
g Total. Add lines 2a-2t . . > 0 3 Investment income (including dividends, interest, and other similar amounts) 0	ice	2a						
g Total. Add lines 2a-2t . . > 0 3 Investment income (including dividends, interest, and other similar amounts) 0	Va er	b						
g Total. Add lines 2a-2f. . . 0 3 Investment income (including dividends, interest, and other similar amounts) . . . 0	s u en	С						
g Total. Add lines 2a-2t . . > 0 3 Investment income (including dividends, interest, and other similar amounts) 0	ev	d						
g Total. Add lines 2a-2t . . > 0 3 Investment income (including dividends, interest, and other similar amounts) 0	ъ В С	е						
3 Investment income (including dividends, interest, and other similar amounts)	Pro 1	f	All other program service revenue					
other similar amounts)		g	Total. Add lines 2a–2f	🕨	0			
4 Income from investment of tax-exempt bond proceeds ► 0		3	Investment income (including dividends	s, interest, and				
4 Income from investment of tax-exempt bond proceeds ▶ 0			other similar amounts)	🕨	213,038	0	0	213,038
5 Royalties 0		4	Income from investment of tax-exempt bo	ond proceeds ►				
Ga Gross rents Ga (i) Real (ii) Personal b Less: rental expenses Gb 0 0 0 c Rental income or (loss) Gc 0								
Ga Gross rents Ga 0 0 b Less: rental expenses 6b 0 0 c Rental income or (loss) 0 0 0 0 d Net rental income or (loss) 0 0 0 0 0 7a Gross amount from sales of assets other than inventory 13,365,291 0 0 0 0 b Less: cost or other basis and sales expenses 7b 11,552,942 0 0 0 0 1,812,349 0 0 1,812,349 0 0 1,812,349 0 0 1,812,349 0 0 1,812,349 0 0 1,812,349 0 0 1,812,349 0 0 1,812,349 0 0 1,812,349 0 0 1,812,349 0 0 1,812,349 0 0 1,812,349 0 0 1,812,349 0 0 1,812,349 0 0 1,812,349 0 0 1,812,349 0 0 1,812,349 0 0 1,812,349 0 0 1,812,349		•						
B Less: rental expenses 6b 0		6a		0				
c Rental income or (loss) 6c 0<								
d Net rental income or (loss)				-				
Ta Gross amount from sales of assets other than inventory interventory other than inventory interventory intervent		-			0	0	0	0
Sales of assets other than inventory 7a 13,365,291 0 Ya 13,365,291 0 0 Ba Sales expenses 7b 11,552,942 0 C Gain or (loss) 7c 1,812,349 0 0 Ba Gross income from fundraising events (not including \$\$ 0 0 0 1,812,349 0 0 1,812,349 Ba Gross income from fundraising events (not including \$\$ 0 0 0 1,812,349 0 0 1,812,349 Ba Gross income from fundraising events (not including \$\$ 0 0 0 798 0 0 0 0 0 0 <th></th> <th></th> <th></th> <th></th> <th>U</th> <th>U</th> <th>U</th> <th>U</th>					U	U	U	U
Other than inventory 7a 13,365,291 0 b Less: cost or other basis and sales expenses . 7b 11,552,942 0 C Gain or (loss) . 7c 1,812,349 0 0 Ba Gross income from fundraising events (not including \$ N 1,812,349 0 0 b Less: direct expenses . Bb 2,202 0 0 0 c Net income or (loss) from fundraising events (not including \$ Ba 3,000 8b 2,202 c Net income or (loss) from fundraising events . > 796 0 798 9a Gross income from gaming activities. See Part IV, line 19 9a 0 0 0 0 10a Gross sales of inventory, less returns and allowances 10a 0 0 0 0 0 11a Business Code Business Code Business Code Image: Subset Co		78						
Bit Less: cost or other basis and sales expenses Tb 11,552,942 0 C Gain or (loss) Tc 1,812,349 0 0 0 1,812,349 0 0 1,812,349 0 0 1,812,349 0 0 1,812,349 0 0 1,812,349 0 0 1,812,349 0 0 1,812,349 0 0 1,812,349 0 0 1,812,349 0 0 0 1,812,349 0 0 0 1,812,349 0 0 0 1,812,349 0 0 0 1,812,349 0 0 0 1,812,349 0 0 0 0 0 0 0 1,812,349 0 </th <th></th> <th></th> <th></th> <th>0</th> <th></th> <th></th> <th></th> <th></th>				0				
and sales expenses 7b 11,552,942 0 c Gain or (loss) 7c 1,812,349 0 0 1,812,349 d Net gain or (loss) . . > 1,812,349 0 0 1,812,349 8a Gross income from fundraising events (not including \$ 0 0 1,812,349 0 0 1,812,349 b Less: direct expenses . 8b 2,202 8b 0 798 0 798 9a Gross income from gaming activities. See Part IV, line 19 8a 3,000 8b 2,202 9b 0 798 0 798 9a Gross income from gaming activities. See Part IV, line 19 9a 0 9b 0 0 0 0 0 10a 0 0 0 0 0 0 0 0 0 0 10a 0 0 0 0 0 0 0 0 0 0 0 10a 0 0 0 0 0 0 0 <th></th> <th>L</th> <th></th> <th></th> <th></th> <th></th> <th></th> <th></th>		L						
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Ba Gross income from fundraising events (not including \$	Ver		11/002/312					
Ba Gross income from fundraising events (not including \$	Be							
of contributions reported on line 100 100 100 100 0<	5			<u></u>	1,812,349	0	0	1,812,349
of contributions reported on line 100 100 100 100 0<	Ę	8a	5					
1c). See Part IV, line 18 8a 3,000 b Less: direct expenses 8b 2,202 c Net income or (loss) from fundraising events > 798 0 798 9a Gross income from gaming activities. See Part IV, line 19 9a 0 9b 0 0 0 b Less: direct expenses 9b 0 0 0 0 0 c Net income or (loss) from gaming activities > > 0 0 0 0 c Net income or (loss) from gaming activities > > 0 0 0 0 0 d Allowances 10a 0 0 0 0 0 0 0 c Net income or (loss) from sales of inventory > > 0	0							
b Less: direct expenses 8b 2,002 c Net income or (loss) from fundraising events								
c Net income or (loss) from fundraising events > 798 0 798 9a Gross income from gaming activities. See Part IV, line 19 9a 0 0 0 b Less: direct expenses 9b 0 0 0 0 0 c Net income or (loss) from gaming activities > > 0 0 0 0 10a Gross sales of inventory, less returns and allowances 10a 0 0 0 0 0 b Less: cost of goods sold 10b 0 0 0 0 0 f Definition 10b 0 0 0 0 0 0 c Net income or (loss) from sales of inventory . > 0 0 0 0 0 c				3,000				
9a Gross income from gaming activities. See Part IV, line 19 . 9a 0 b Less: direct expenses 9b 0 0 0 0 c Net income or (loss) from gaming activities ▶ 0 0 0 0 0 10a Gross sales of inventory, less returns and allowances 10a 0 0 0 0 0 b Less: cost of goods sold 10b 0 0 0 0 0 c Net income or (loss) from sales of inventory ▶ 0 0 0 0 0 c Itia Business Code Itia		b						
activities. See Part IV, line 19 . ga 0 b Less: direct expenses . 9b 0 c Net income or (loss) from gaming activities . 0 10a Gross sales of inventory, less returns and allowances . 10a 0 b Less: cost of goods sold . 10b 0 c Net income or (loss) from sales of inventory . 0 b Less: cost of goods sold . 10b 0 c Net income or (loss) from sales of inventory . 0 b Less: cost of goods sold . 10b 0 c Net income or (loss) from sales of inventory . 0 c Net income or (loss) from sales of inventory . 0 d All other revenue 1,342 e Total. Add lines 11a-11d . 1,342 12 Total revenue. See instructions . 10,283,109 0 0		С		ents 🕨	798		0	798
b Less: direct expenses 9b 0 0 0 0 0 c Net income or (loss) from gaming activities . > 0 0 0 0 10a Gross sales of inventory, less returns and allowances . . 10a 0 0 0 0 b Less: cost of goods sold . . 0 0 0 0 0 c Net income or (loss) from sales of inventory . > 0 0 0 0 0 c 0 0 0 0 0 c . <td< th=""><th></th><th>9a</th><th>5 5</th><th></th><th></th><th></th><th></th><th></th></td<>		9a	5 5					
c Net income or (loss) from gaming activities > 0 0 0 0 10a Gross sales of inventory, less returns and allowances 10a 0 0 0 0 b Less: cost of goods sold 10b 0 0 0 0 0 c Net income or (loss) from sales of inventory > 0 0 0 0 s Less: cost of goods sold 10b 0 0 0 0 0 c Net income or (loss) from sales of inventory > 0 0 0 0 b			activities. See Part IV, line 19 . 9a	0				
10a Gross sales of inventory, less returns and allowances 10a 0 b Less: cost of goods sold 10b 0 c Net income or (loss) from sales of inventory > 0 0 0 source 0 0 0 0 0 0 source 11a Business Code 0 0 0 b		b	Less: direct expenses 9b	0				
returns and allowances 10a 0 b Less: cost of goods sold 10b 0 c Net income or (loss) from sales of inventory > 0 0 0 source 11a Business Code b Business Code b Business Code c Image: Code Image: Code c Image: Code Image: Code Image: Code		С	Net income or (loss) from gaming activitie	es 🕨	0	0	0	0
b Less: cost of goods sold 10b 0 c Net income or (loss) from sales of inventory 0 0 0 0 0 structure of the solution of the solut		10a	Gross sales of inventory, less					
c Net income or (loss) from sales of inventory 			returns and allowances 10a	0				
c Net income or (loss) from sales of inventory Image: Construction of the set of t		b	Less: cost of goods sold 10b	0				
Single of the second			-	ory 🕨	0	0	0	0
Image: Total revenue. See instructions Image:	S			-				
Image: Total revenue. See instructions Image:	j a	11a						
Image: Total revenue. See instructions Image:	a nu			•				
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Image: Total revenue. See instructions Image: Total reve	Ϊ					U	0	1,342
		-				-	<u>^</u>	2 027 527
		14		🕨	10,283,109	U	0	

Part IX Statement of Functional Expenses Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Sectio	on 501(c)(3) and 501(c)(4) organizations must compl Check if Schedule O contains a response				
Do no	t include amounts reported on lines 6b, 7b,	(A)	(B) Program service	(C)	(D)
	, and 10b of Part VIII.	Total expenses	Program service expenses	Management and general expenses	Fundraising expenses
1	Grants and other assistance to domestic organizations		·		•
	and domestic governments. See Part IV, line 21 .	1,609,909	1,609,909		
2	Grants and other assistance to domestic individuals. See Part IV, line 22				
3	Grants and other assistance to foreign				
	organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16				
4 5	Benefits paid to or for members Compensation of current officers, directors, trustees, and key employees				
6	Compensation not included above to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) .				
7	Other salaries and wages	26,742		7,898	18,844
8	Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)				
9	Other employee benefits	3,628		1,689	1,939
10	Payroll taxes	2,019		554	1,465
11	Fees for services (nonemployees):				
a	Management				
b		0			
c d	Accounting				
e	Professional fundraising services. See Part IV, line 17				
f	Investment management fees	71,970		71,970	
g	Other. (If line 11g amount exceeds 10% of line 25, column (A), amount, list line 11g expenses on Schedule O.)				
12	Advertising and promotion				
13	Office expenses				
14	Information technology				
15	Royalties				
16	Occupancy				
17		15		0	15
18	Payments of travel or entertainment expenses for any federal, state, or local public officials				
19	Conferences, conventions, and meetings	1,100		1,100	
20	Interest				
21 22	Depreciation, depletion, and amortization				
22					
24	Other expenses. Itemize expenses not covered above. (List miscellaneous expenses on line 24e. If				
	line 24e amount exceeds 10% of line 25, column (A), amount, list line 24e expenses on Schedule O.)				
а	Postage and Shipping	241	0	241	0
b	Printing	883	0	110	773
c d	Membership Dues	230	0	0	230
е	All other expenses	217		217	
25	Total functional expenses. Add lines 1 through 24e	1,716,954	1,609,909	83,779	23,266
26	Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here ▶ □ if following SOP 98-2 (ASC 958-720)				
	10110 WILLY SUF 30-2 (ASU 330-120)				

Form 990 (2021)

	n 990 (20	•			Page 11
Ρ	art X		+ V		
		Check if Schedule O contains a response or note to any line in this Par	(A) Beginning of year		
	1	Cash-non-interest-bearing	305,378	1	1,752,888
	2	Savings and temporary cash investments	1,514,690	2	1,533,643
	3	Pledges and grants receivable, net	0	3	0
	4	Accounts receivable, net	111,936	4	4,272,469
	5	Loans and other receivables from any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35%			
		controlled entity or family member of any of these persons	0	5	0
	6	Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), and persons described in section 4958(c)(3)(B) .	0	6	0
ts	7	Notes and loans receivable, net	0	7	0
Assets	8	Inventories for sale or use	0	8	0
As	9	Prepaid expenses and deferred charges	0	9	0
	10a	Land, buildings, and equipment: cost or other			
		basis. Complete Part VI of Schedule D 10a 66,110			
	b	Less: accumulated depreciation 10b 0	66,110	10c	66,110
	11	Investments-publicly traded securities	13,889,231	11	17,501,669
	12	Investments-other securities. See Part IV, line 11	0	12	0
	13	Investments-program-related. See Part IV, line 11	0	13	0
	14	Intangible assets	0	14	0
	15	Other assets. See Part IV, line 11	19,473	15	18,112
	16	Total assets. Add lines 1 through 15 (must equal line 33)	15,906,818	16	25,144,891
	17	Accounts payable and accrued expenses	24,589	17	33,794
	18	Grants payable		18	
	19	Deferred revenue		19	
	20	Tax-exempt bond liabilities		20	
	21	Escrow or custodial account liability. Complete Part IV of Schedule D		21	
Liabilities	22	Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35%			
lab		controlled entity or family member of any of these persons		22	
	23	Secured mortgages and notes payable to unrelated third parties		23	
	24	Unsecured notes and loans payable to unrelated third parties		24	
	25	Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17–24). Complete Part X			
		of Schedule D	1,356	25	-930
	26	Total liabilities. Add lines 17 through 25	25,945	26	32,864
nces		Organizations that follow FASB ASC 958, check here ► ✓ and complete lines 27, 28, 32, and 33.			
ala	27	Net assets without donor restrictions	14,721,344	27	23,926,834
Ä	28	Net assets with donor restrictions	1,159,529	28	1,185,193
Net Assets or Fund Balances		Organizations that do not follow FASB ASC 958, check here ► and complete lines 29 through 33.			
o	29	Capital stock or trust principal, or current funds		29	
ets	30	Paid-in or capital surplus, or land, building, or equipment fund		30	
SS	31	Retained earnings, endowment, accumulated income, or other funds		31	
ìt ⊿	32	Total net assets or fund balances	15,880,873	32	25,112,027
ž	33	Total liabilities and net assets/fund balances	15,906,818	33	25,144,891

Form **990** (2021)

Form 99	00 (2021)				Pa	ige 12
Par	XI Reconciliation of Net Assets					_
	Check if Schedule O contains a response or note to any line in this Part XI					
1	Total revenue (must equal Part VIII, column (A), line 12)	1				3,109
2	Total expenses (must equal Part IX, column (A), line 25)	2				6,954
3	Revenue less expenses. Subtract line 2 from line 1	3				6,155
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A)) .	4				0,873
5	Net unrealized gains (losses) on investments	5			66	4,999
6	Donated services and use of facilities	6				0
7		7				0
8	Prior period adjustments	8				0
9	Other changes in net assets or fund balances (explain on Schedule O)	9				0
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line					
	32, column (B))	10		2	25,11	2,027
Part	XII Financial Statements and Reporting					
	Check if Schedule O contains a response or note to any line in this Part XII	• •				
				_	Yes	No
1	Accounting method used to prepare the Form 990: Cash Accrual Other If the organization changed its method of accounting from a prior year or checked "Other," ex	nlain				
	Schedule O.	cpiairi				
•						
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?			2a		~
	If "Yes," check a box below to indicate whether the financial statements for the year were cor reviewed on a separate basis, consolidated basis, or both:	npilea	or			
	Separate basis Consolidated basis Both consolidated and separate basis					
b	Were the organization's financial statements audited by an independent accountant?	 	-	2b	~	
	If "Yes," check a box below to indicate whether the financial statements for the year were audi	ted o	na			
	separate basis, consolidated basis, or both:					
	Separate basis Consolidated basis Both consolidated and separate basis					
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for over					
	the audit, review, or compilation of its financial statements and selection of an independent accounta			2c	~	
	If the organization changed either its oversight process or selection process during the tax year, ex	xplain	on			
	Schedule O.					
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set fo		the			
_	Single Audit Act and OMB Circular A-133?			Ba		~
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not und					
	required audit or audits, explain why on Schedule O and describe any steps taken to undergo such a	udits	. 3	ßb		

Form **990** (2021)

SCHEDULE A	
(Form 990 or 990-EZ)

Public Charity Status and Public Support

OMB No. 1545-0047

Department of the Treasury
Internal Revenue Service

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust. ► Attach to Form 990 or Form 990-EZ. ► Go to www.irs.gov/Form990 for instructions and the latest information.

2021 **Open to Public** Inspection

Name of the organization

Name	ame of the organization Employer identification number						
	INITED WAY OF DANE COUNTY FOUNDATION INC 39-1763471						
	Part I Reason for Public Charity Status. (All organizations must complete this part.) See instructions.						
The c 1 2	rganization is not a private founda A church, convention of church A school described in section	nes, or associati	on of churches descri	ibed in se	ction 17	,	
3 4	 A hospital or a cooperative hos A medical research organization hospital's name, city, and state 	on operated in co					iii). Enter the
5	An organization operated for t section 170(b)(1)(A)(iv). (Comp		college or university	owned o	r operate	d by a government	al unit described in
6 7	 A federal, state, or local govern An organization that normally described in section 170(b)(1) 	receives a subs	tantial part of its sup				the general public
8	A community trust described in	n section 170(b)	(1)(A)(vi). (Complete I	Part II.)			
9	An agricultural research organi or university or a non-land-grad university:						
10	An organization that normally r receipts from activities related support from gross investment acquired by the organization at	to its exempt fui income and uni	nctions, subject to ce related business taxal	rtain exce ble incom	eptions; a le (less se	nd (2) no more than ection 511 tax) from	33 ¹ / ₃ % of its
11	An organization organized and	operated exclus	sively to test for public	c safety. S	See secti	on 509(a)(4).	
12	An organization organized and one or more publicly supported the box on lines 12a through 12	l organizations d	escribed in section 50	09(a)(1) o	r section	509(a)(2). See secti	on 509(a)(3). Check
а	Type I. A supporting organ the supported organization supporting organization. Yo	(s) the power to	regularly appoint or e	lect a ma	jority of t		
b	Type II. A supporting organ control or management of to organization(s). You must organization	the supporting o	rganization vested in	the same			
С	Type III functionally integ its supported organization(Illy integrated with,
d	Type III non-functionally i that is not functionally integrequirement (see instruction	grated. The orga	nization generally mus	st satisfy	a distribu	ition requirement and	• • • • • • • • • • • • • • • • • • • •
е	Check this box if the organ functionally integrated, or T						e II, Type III
f	Enter the number of supported of	•					. 1
g	Provide the following information		ported organization(s).	1			
	(i) Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1–10 above (see instructions))	(iv) Is the o listed in you docur	r governing	(v) Amount of monetary support (see instructions)	(vi) Amount of other support (see instructions)
				Yes	No		
(A) U	nited Way of Dane County Inc						
(A)		39-0817532	7	~		1,609,909	0
(B)							
(C)							
(D)							

(E) Total

0

1,609,909

Part IISupport Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under
Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Secti	on A. Public Support			-			
Calen	dar year (or fiscal year beginning in) 🕨	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
1	Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")						
2	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
3	The value of services or facilities furnished by a governmental unit to the organization without charge						
4	Total. Add lines 1 through 3						
5	The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						
6	Public support. Subtract line 5 from line 4						
	on B. Total Support		1	1	1	1	1
	dar year (or fiscal year beginning in) ►	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
7 8	Amounts from line 4 Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from						
9	similar sources						
10	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						
11 12 13	Total support. Add lines 7 through 10 Gross receipts from related activities, etc. First 5 years. If the Form 990 is for the organization, check this box and stop here	organization'	s first, second	l, third, fourth,	or fifth tax ye	12 ear as a sectio	
Secti	on C. Computation of Public Suppor						
14	Public support percentage for 2021 (line 6			11. column (f))		14	%
15 16a	Public support percentage from 2020 Sch 33 ¹ / ₃ % support test-2021. If the organi	nedule A, Part zation did not	II, line 14 . check the box	 x on line 13, a	 nd line 14 is 3	15 3 ¹ /3% or more,	% check this
b	box and stop here. The organization qual 33 ¹ / ₃ % support test — 2020. If the organization this box and stop here. The organization	zation did not	check a box o	on line 13 or 16	Sa, and line 15	is 331/3% or m	nore, check
17a	10%-facts-and-circumstances test — 20 10% or more, and if the organization m Part VI how the organization meets the organization .	eets the facts facts	-and-circumst umstances tee	ances test, ch st. The organiz	eck this box a	and stop here.	. Explain in
b	10%-facts-and-circumstances test — 20 15 is 10% or more, and if the organizatio in Part VI how the organization meets the organization	n meets the fa e facts-and-cir	acts-and-circu cumstances te	mstances test, est. The organ	, check this bo ization qualifie	ox and stop he	re. Explain
18	Private foundation. If the organization of instructions						

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Secti	on A. Public Support						
Calen	dar year (or fiscal year beginning in) 🕨	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
1	Gifts, grants, contributions, and membership fees						
	received. (Do not include any "unusual grants.")						
2	Gross receipts from admissions, merchandise						
	sold or services performed, or facilities furnished in any activity that is related to the						
	organization's tax-exempt purpose						
3	Gross receipts from activities that are not an						
	unrelated trade or business under section 513						
4	Tax revenues levied for the						
	organization's benefit and either paid to						
	or expended on its behalf						
5	The value of services or facilities						
	furnished by a governmental unit to the						
	organization without charge						
6	Total. Add lines 1 through 5						
7a	Amounts included on lines 1, 2, and 3						
	received from disqualified persons .						
b	Amounts included on lines 2 and 3						
	received from other than disqualified						
	persons that exceed the greater of \$5,000						
	or 1% of the amount on line 13 for the year						
С	Add lines 7a and 7b						
8	Public support. (Subtract line 7c from						
	line 6.)						
	on B. Total Support			-			
Calen	dar year (or fiscal year beginning in) 🕨	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
9	Amounts from line 6						
10a	Gross income from interest, dividends,						
	payments received on securities loans, rents,						
	royalties, and income from similar sources .						
b	Unrelated business taxable income (less						
	section 511 taxes) from businesses						
	acquired after June 30, 1975						
С	Add lines 10a and 10b						
11	Net income from unrelated business						
	activities not included on line 10b, whether						
	or not the business is regularly carried on						
12	Other income. Do not include gain or						
	loss from the sale of capital assets						
	(Explain in Part VI.)						
13	Total support. (Add lines 9, 10c, 11,						
	and 12.)						
14	First 5 years. If the Form 990 is for the	•			-		
<u> </u>	organization, check this box and stop her						🕨
	on C. Computation of Public Suppor						
15	Public support percentage for 2021 (line 8		,	, , , , , , , , , , , , , , , , , , , ,		15	%
<u>16</u>	Public support percentage from 2020 Sch					16	%
	on D. Computation of Investment Inc		-	Nulline 10'	(f)	47	0/
17 10	Investment income percentage for 2021 (I			-		17	%
18 10a	Investment income percentage from 2020					18	%
19a	$33^{1}/_{3}\%$ support tests – 2021. If the organi 17 is not more than $33^{1}/_{3}\%$, check this box a						
h		-	-			-	
b	331 /3% support tests — 2020. If the organization line 18 is not more than 331/3%, check this b						
20		-	-	-			
20	Private foundation. If the organization did	и пот спеск а	box on line 14	, 19a, or 19D, (

Part IV Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in **Part VI** how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- **3a** Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer lines 3b and 3c below.
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in **Part VI** when and how the organization made the determination.
- **c** Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in **Part VI** what controls the organization put in place to ensure such use.
- **4a** Was any supported organization not organized in the United States ("foreign supported organization")? *If* "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in **Part VI** how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- **c** Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in **Part VI** what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in **Part VI**, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b Type I or Type II only.** Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in **Part VI**.
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? *If "Yes," complete Part I of Schedule L (Form 990).*
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described on line 7? If "Yes," complete Part I of Schedule L (Form 990).
- **9a** Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? *If "Yes," provide detail in Part VI.*
- **b** Did one or more disqualified persons (as defined on line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? *If "Yes," provide detail in Part VI.*
- **c** Did a disqualified person (as defined on line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? *If "Yes," provide detail in Part VI.*
- **10a** Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer line 10b below.
 - **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

Fait	v.)	
	V-	NJ -
	Yes	No
1	~	
2		~
3a		~
3b		
3c		
4a		~
4b		
4c		
5a		~
5b 5c		
50		
6		~
7		~
8		~
9a		~
9b		~
•		
9c		~
10a		~
10b		

Supporting Organizations (continued) Part IV Yes No Has the organization accepted a gift or contribution from any of the following persons? 11 A person who directly or indirectly controls, either alone or together with persons described on lines 11b and а 11c below, the governing body of a supported organization? 11a ~

- **b** A family member of a person described on line 11a above?
- c A 35% controlled entity of a person described on line 11a or 11b above? If "Yes" to line 11a, 11b, or 11c, provide detail in Part VI.

Section B. Type I Supporting Organizations

- 1 Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers, directors, or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.
- 2 Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised, or controlled the supporting organization.

Section C. Type II Supporting Organizations

1 Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how contr or management of the supporting organization was vested in the same persons that controlled or manage the supported organization(s).

Section D. All Type III Supporting Organizations

- 1 Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided? 2 Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supporter organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI the organization maintained a close and continuous working relationship with the supported organization(s). 3 By reason of the relationship described on line 2, above, did the organization's supported organizations have
- a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's supported organizations played in this regard.

Section E. Type III Functionally Integrated Supporting Organizations

- Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions). 1
- а The organization satisfied the Activities Test. Complete **line 2** below.
- The organization is the parent of each of its supported organizations. *Complete line 3 below.* b
- С The organization supported a governmental entity. Describe in **Part VI** how you supported a governmental entity (see instructions).
- 2 Activities Test. Answer lines 2a and 2b below.
- Did substantially all of the organization's activities during the tax year directly further the exempt purposes of а the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.
- b Did the activities described on line 2a, above, constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in **Part VI** the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.
- Parent of Supported Organizations. Answer lines 3a and 3b below.
- a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? If "Yes" or "No," provide details in Part VI.
- Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each b of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.

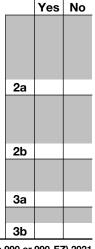
Yes No

11b

11c

rol ed				
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		Yes	No	
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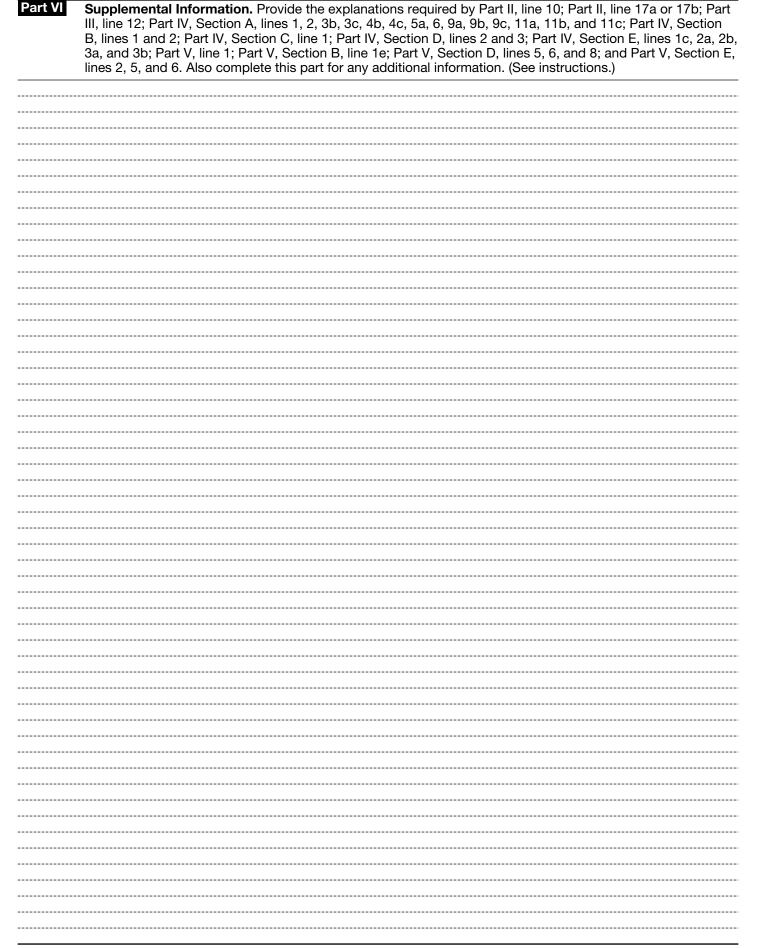
Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations

1 Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 (*explain in Part VI*). See instructions. All other Type III non-functionally integrated supporting organizations must complete Sections A through E.

Sect	ion A—Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1		
2	Recoveries of prior-year distributions	2		
3	Other gross income (see instructions)	3		
4	Add lines 1 through 3.	4		
5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or collection			
	of gross income or for management, conservation, or maintenance of			
	property held for production of income (see instructions)	6		
7	Other expenses (see instructions)	7		
8	Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8		
Sect	ion B—Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see			
	instructions for short tax year or assets held for part of year):			
а	Average monthly value of securities	1a		
b	Average monthly cash balances	1b		
С	Fair market value of other non-exempt-use assets	1c		
d	Total (add lines 1a, 1b, and 1c)	1d		
е	Discount claimed for blockage or other factors (explain in detail in Part VI):			
2	Acquisition indebtedness applicable to non-exempt-use assets	2		
3	Subtract line 2 from line 1d.	3		
4	Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount, see instructions).	4		
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6	Multiply line 5 by 0.035.	6		
7	Recoveries of prior-year distributions	7		
8	Minimum Asset Amount (add line 7 to line 6)	8		
Sect	ion C-Distributable Amount			Current Year
1	Adjusted net income for prior year (from Section A, line 8, column A)	1		
2	Enter 0.85 of line 1.	2		
3	Minimum asset amount for prior year (from Section B, line 8, column A)	3		
4	Enter greater of line 2 or line 3.	4		
5	Income tax imposed in prior year	5		
6	Distributable Amount. Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions).	6		
7	Check have if the every is the every isation's first on a new function.			

7 Check here if the current year is the organization's first as a non-functionally integrated Type III supporting organization (see instructions).

Part	V Type III Non-Functionally Integrated 509(a)(3	B) Supporting Organi	zations (continue	ed)	
Sect	on D—Distributions				Current Year
1	Amounts paid to supported organizations to accomplish	1			
2	Amounts paid to perform activity that directly furthers exe	empt purposes of suppo	orted		
	organizations, in excess of income from activity			2	
3	Administrative expenses paid to accomplish exempt purp	oses of supported orga	nizations	3	
4	Amounts paid to acquire exempt-use assets			4	
5	Qualified set-aside amounts (prior IRS approval required-	–provide details in Part	VI)	5	
6	Other distributions (describe in Part VI). See instructions.			6	
7	Total annual distributions. Add lines 1 through 6.			7	
8	Distributions to attentive supported organizations to whic (provide details in Part VI). See instructions.	h the organization is res	ponsive	8	
9	Distributable amount for 2021 from Section C, line 6			9	
0	Line 8 amount divided by line 9 amount			10	
Sect	ion E—Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistribution Pre-2021	ns	(iii) Distributable Amount for 2021
1	Distributable amount for 2021 from Section C, line 6				
2	Underdistributions, if any, for years prior to 2021 (reasonable cause required — <i>explain in Part VI</i>). See instructions.				
3	Excess distributions carryover, if any, to 2021				
a	From 2016				
b	From 2017				
c	From 2018				
d	From 2019				
е					
f	Total of lines 3a through 3e				
g	Applied to underdistributions of prior years				
h	Applied to 2021 distributable amount				
i	Carryover from 2016 not applied (see instructions)				
j	Remainder. Subtract lines 3g, 3h, and 3i from line 3f.				
4	Distributions for 2021 from Section D, line 7: \$				
а	Applied to underdistributions of prior years				
b	Applied to 2021 distributable amount				
С	Remainder. Subtract lines 4a and 4b from line 4.				
5	Remaining underdistributions for years prior to 2021, if any. Subtract lines 3g and 4a from line 2. For result greater than zero, <i>explain in Part VI</i> . See instructions.				
6	Remaining underdistributions for 2021. Subtract lines 3h and 4b from line 1. For result greater than zero, <i>explain in</i> Part VI. See instructions.				
7	Excess distributions carryover to 2022. Add lines 3j and 4c.				
8	Breakdown of line 7:				
а	Excess from 2017				
b	Excess from 2018				
С	Excess from 2019				
d	Excess from 2020				
е	Excess from 2021				



SCHE	DULE	D
(Form	990)	

Supplemental Financial Statements

▶ Complete if the organization answered "Yes" on Form 990,
 Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.
 ▶ Attach to Form 990.

2021 Open to Public Inspection

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service		► Go to www.irs.gov/Form9	Open to Public Inspection		
Name of the organization				Employer identifi	
	-	E COUNTY FOUNDATION INC			9-1763471
		izations Maintaining Donor Advi	sed Funds or Other Similar Fund		
	-	ete if the organization answered "			
		-	(a) Donor advised funds	(b) Funds	and other accounts
1	Total number a	at end of year			
2	Aggregate valu	ue of contributions to (during year) .			
3		ue of grants from (during year)			
4		ue at end of year			
5		ization inform all donors and donor a			
•		organization's property, subject to the			
6		zation inform all grantees, donors, an able purposes and not for the benefit			
Par		rvation Easements.			
Fai		ete if the organization answered "	ves" on Form 990 Part IV line 7		
1		conservation easements held by the o			
•	• • • •	of land for public use (for example, recrea		f a historically ir	mportant land area
		of natural habitat		f a certified hist	
	_	n of open space			
2	Complete lines	s 2a through 2d if the organization hel	d a qualified conservation contributior	n in the form of	a conservation
	easement on t	he last day of the tax year.		Held	at the End of the Tax Year
а	Total number of	of conservation easements		. 2a	
b	Total acreage	restricted by conservation easements		. 2b	
c		nservation easements on a certified hi			
d		onservation easements included in (our are listed in the National Register	c) acquired after 7/25/06, and not c		
3	Number of cor tax year ►	nservation easements modified, trans	ferred, released, extinguished, or tern	ninated by the c	organization during the
4 5	Does the orga	tes where property subject to conservanization have a written policy regard enforcement of the conservation eas	arding the periodic monitoring, insp		
6	Staff and volunt ►	teer hours devoted to monitoring, inspec	ting, handling of violations, and enforcing	g conservation ea	sements during the year
7	Amount of expe ► \$	enses incurred in monitoring, inspecting	g, handling of violations, and enforcing o	conservation eas	sements during the year
8		reported on line 2 (0(h)(4)(B)(ii)?			
9	balance sheet,	scribe how the organization reports co , and include, if applicable, the text of accounting for conservation easemer	the footnote to the organization's fina		
Part	illi Organi	zations Maintaining Collections ete if the organization answered "	of Art, Historical Treasures, or	Other Similar	Assets.
1a		tion elected, as permitted under FASI		e statement an	d balance sheet works
	of art, historic	al treasures, or other similar assets le in Part XIII the text of the footnote to	held for public exhibition, education	, or research in	
b	art, historical t	tion elected, as permitted under FAS reasures, or other similar assets held lowing amounts relating to these item	for public exhibition, education, or res		
	(i) Revenue in	cluded on Form 990, Part VIII, line 1		► S	\$O
	(ii) Assets inclu	uded in Form 990, Part X		🕨 🤅	\$ 66,110
2		ation received or held works of art, unts required to be reported under FA		assets for finar	ncial gain, provide the
а	Revenue inclue	ded on Form 990, Part VIII, line 1 .		⊳ 9	\$0

Schedule D	(Form 990)	2021
Scheuule D	Form 330	2021

0

▶ \$

Schedu	le D (Form 990) 2021					Page 2				
Part	Organizations Maintaining	Collections of	Art, Historical 7	Freasures, or C	Other Similar As	sets (continued)				
3	Using the organization's acquisition, collection items (check all that apply):		her records, chec	k any of the follo	owing that make s	ignificant use of its				
а	Public exhibition		d 🗌 Loan	or exchange pro	oram					
b	Scholarly research		e Other		-					
c	 Preservation for future generations 									
4	Provide a description of the organization		and explain how t	hev further the o	rganization's exer	not ouroose in Part				
-	XIII.				gam_atter e erter					
5	During the year, did the organization	solicit or receive	donations of art.	historical treasur	es. or other simil	ar				
	assets to be sold to raise funds rather					🗌 Yes 🔽 No				
Part	Part IV Escrow and Custodial Arrangements.									
	Complete if the organization		" on Form 990, I	Part IV, line 9, o	r reported an an	nount on Form				
	990, Part X, line 21.		,	, ,	•					
1a	Is the organization an agent, trustee	, custodian or oth	er intermediary for	or contributions	or other assets ne	ot				
	included on Form 990, Part X?					🗌 Yes 🗌 No				
b	If "Yes," explain the arrangement in P	art XIII and comple	ete the following ta	able:						
			-		A	mount				
с	Beginning balance			1	с					
d	Additions during the year			1	d					
е	Distributions during the year			1	е					
f	Ending balance				lf					
2a	Did the organization include an amou	nt on Form 990, Pa	art X, line 21, for e	scrow or custod	al account liability	? 🗌 Yes 🗌 No				
b	If "Yes," explain the arrangement in P	art XIII. Check here	e if the explanatio	n has been provi	ded on Part XIII .	🛛				
Par	Endowment Funds.			•						
	Complete if the organization	answered "Yes"	" on Form 990, I	Part IV, line 10.						
		(a) Current year	(b) Prior year	(c) Two years back	(d) Three years bac	(e) Four years back				
1a	Beginning of year balance	12,947,985	10,110,439	8,665,29	7 9,401,81	7 7,696,216				
b	Contributions	8,131,317	1,717,330	80,48	312,72	7 696,048				
С	Net investment earnings, gains, and									
	losses	2,485,243	1,565,034	1,732,833	-650,82	8 1,325,318				
d	Grants or scholarships	0	0)	0 0				
е	Other expenditures for facilities and									
	programs	509,901	444,818	368,172	398,41	9 315,765				
f	Administrative expenses	0	0)	0 0				
g	End of year balance	23,054,644	12,947,985	10,110,43	8,665,29	7 9,401,817				
2	Provide the estimated percentage of t	he current year en	d balance (line 1g	, column (a)) held	l as:					
а	Board designated or quasi-endowment	nt 🕨96	<u>%</u>							
b	Permanent endowment	<u> 0 </u> %								
С	Term endowment ►4 %									
	The percentages on lines 2a, 2b, and									
3a	Are there endowment funds not in the	e possession of th	e organization the	at are held and a	dministered for th					
	organization by:					Yes No				
	(i) Unrelated organizations					3a(i) 🗸				
	(.)					3a(ii) 🗸				
b	If "Yes" on line 3a(ii), are the related o	-				3b				
4	Describe in Part XIII the intended uses		on's endowment f	unds.						
Part			,		0	Deut V line 10				
	Complete if the organization									
	Description of property	(a) Cost or ot (investm		or other basis (c	Accumulated depreciation	(d) Book value				
4 -	Lond	(, , ,	,						
1a ⊾		·	0	0		0				
b		·	0	0	0	0				
С А	Leasehold improvements	·	0	0	0	0				
d	Equipment		0	0	0	0				
e Total	Other		•	66,110 (B) line 10c)	0	66,110				
. J.al.		1451 CQUAI I UIII 93	So, i art A, coluilli		🖛	66,110				

Part VII	Investments-Other Securities.	IV line 11h See F	Form 000 Port V line 12
	Complete if the organization answered "Yes" on Form 990, Part (a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1) Financial			
	eld equity interests		
(\mathbf{C})			
(D)			
(F)			
(H)			
	mn (b) must equal Form 990, Part X, col. (B) line 12.) . ►		
Part VIII	Investments – Program Related.		Same 000 Bart V line 12
	Complete if the organization answered "Yes" on Form 990, Part		
	(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1)			
(2)			
(3)			
(4)			
(5)			
(6)			
(7)			
(8)			
(9)			
Total. (Colu	mn (b) must equal Form 990, Part X, col. (B) line 13.) 🛛 🕨		
Part IX	Other Assets.		
	Complete if the organization answered "Yes" on Form 990, Part	IV, line 11d. See F	
	(a) Description		(b) Book value
(1)			
(2)			
(3)			
(4)			
(5)			
(6) (7)			
(8)			
(9)			
	mn (b) must equal Form 990, Part X, col. (B) line 15.)		. ►
Part X	Other Liabilities.		
	Complete if the organization answered "Yes" on Form 990, Part line 25.	IV, line 11e or 11f.	. See Form 990, Part X,
1.	(a) Description of liability		(b) Book value
(1) Federal ir	icome taxes		
(2) Gift Ann	uity Payable		-930
(3)			
(4)			
(5)			
(6)			
(7)			
(8)			
(9)			
Total. (Colui	mn (b) must equal Form 990, Part X, col. (B) line 25.)		. ► -93

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII.

	e D (Form 990) 2021			Page 4
Part			Return.	
	Complete if the organization answered "Yes" on Form 990, I			
1	Total revenue, gains, and other support per audited financial statements		1	
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:	2a		
a b	Net unrealized gains (losses) on investments	2a 2b	-	
c	Recoveries of prior year grants	20 2c		
d	Other (Describe in Part XIII.)	2d	-	
e	Add lines 2a through 2d		2e	
3	Subtract line 2e from line 1		3	
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:			
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a		
b	Other (Describe in Part XIII.)	4b		
с	Add lines 4a and 4b		4c	
5	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line	12.)	5	
Part			er Return.	
	Complete if the organization answered "Yes" on Form 990, I	Part IV, line 12a.		
1	Total expenses and losses per audited financial statements		1	
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:			
а	Donated services and use of facilities	2a		
b	Prior year adjustments	2b		
С	Other losses	2c		
d	Other (Describe in Part XIII.)			
е	Add lines 2a through 2d		2e	
3	Subtract line 2e from line 1		3	
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:			
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a	-	
b	Other (Describe in Part XIII.)			
C E	Add lines 4a and 4b		4c	
5 Part	Total expenses. Add lines 3 and 4c. (<i>This must equal Form 990, Part I, line</i> XIII Supplemental Information.	e 16.)	5	
	e the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and	d /· Part IV lines 1b and 2h	. Part V line /	I· Part X line
	XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part			, i art X, inte
	ule D, Part III, Line 4 - The works of art are displayed throughout the United Wa			donors
voluni	eers, staff and visitors to enjoy.			
Sched	ule D, Part V, Line 4 - The endowment funds consist of multiple individual func	ts to support the future of ch	nildren adult ar	nd elderly
	ms, community building and United Way purposes in Dane County.			
progre				
Sched	ule D, Part X, Line 2 - The Corporation is exempt from federal income tax unde	r Section 501(c)(3) of the Inte	ernal Revenue	Code. The
	ration is also exempt from state income and franchise taxes. The Corporation			
	e Tax) annually. When these returns are filed it is highly certain that some posi		×	
	ing authorities, while others are subject to uncertainty about the merits of the			
	tely be sustained. Examples of tax positions include such matters as the follow			
variou	s positions relative to potential sources of unrelated business taxable income	(UBIT). UBIT is reported on	990T as approp	riate. The
benefi	t of a tax position is recognized in the financial statements in the period during	g which, based on all availab	le evidence, ma	anagement
believ	es that it is more likely than not that the position will be sustained upon exami	nation, including the resolut	ion of appeals o	or litigation
proces	sses, if any.			

SCHEDULE I	
(Form 990)	

Grants and Other Assistance to Organizations, Governments, and Individuals in the United States

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.

Attach to Form 990.

► Go to www.irs.gov/Form990 for the latest information.



OMB No. 1545-0047

Department of the Treasury Internal Revenue Service Name of the organization

Employer identification number 39-1763471

UNITED V	VAY OF DANE COUNTY FOUNDATION INC
Part I	General Information on Grants and Assistance

1	Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and	
	the selection criteria used to award the grants or assistance?	🗌 No
~	Describe in Dest With a supervised in the supervised was for supervised by the supervised in the United Otates	

2 Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States.

Part II Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed.

1 (a) Name and address of organization or government	(b) EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of noncash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of grant or assistance
(1) Sch I, Stmt 1							
(2)							
(3)							
(4)							
(5)							
(6)							
(7)							
(8)							
(9)							
(10)							
(11)							
(12)							
 Enter total number of section Enter total number of other of 	501(c)(3) and go organizations liste	vernment organiza d in the line 1 table	ations listed in the l	line 1 table			· ▶ <u>1</u> · ▶ 0

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Part III	t III Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22. Part III can be duplicated if additional space is needed.							
	(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of noncash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of noncash assistance		
1								
2								
3								
4								
5								
6								
7								
Part IV	Supplemental Information. Pro	vide the information i	required in Part I, li	ne 2; Part III, colum	n (b); and any other additi	onal information.		
Schedule I	Part I, Line 2 - United Way of Dane Cou	nty Foundation, Inc. has	a formal and multi-lev	el process of grant mo	nitoring. United Way requires	funded programs to submit reports		
twice annu	ally. United Way staff works with teams	of community leaders (m	ore than 150 people,	organized by expertise	and area of focus) to monitor	these reports. These teams set and		
monitor pr	ogram outcomes and budget for each gr	rant as well as overall age	ency financial stability	, governance and exec	utive leadership. Larger grant	s receive more regular monitoring,		
including s	ite visits.							

Schedule I (Form 990) 2021

Schedule I, Part IV, Statement 1	UNITED WAY OF DA
Form: Schedule I (2021)	

ANE COUNTY FOUNDATION INC

EIN: 39-1763471 Part II, Line 1

Page: 1

Description of Grants and Other Assistance to Governments and Organizations in the United States

		Recipient EIN	Amt. of cash grant	Amt. of non- cash asst.
Name and address	United Way of Dane County Inc	39-0817532	1,609,909	0
	2059 Atwood Ave			
	Madison, WI 53704			
IRC code section	501(c)3			
Method of valuation				
Desc. of Non-Cash Asst.				
Purpose of grant	supporting Organization			

			OMB No	1545-0	0047	
(Form	990)	For certain Officers, Directors, Trustees, Key Employees, and Hi Compensated Employees	ghest	20	21	
	Complete if the organization answered "Yes" on Form 990. Part IV. line 23.		Open t			
	ent of the Treasury Revenue Service	Attach to Form 990. Go to www.irs.gov/Form990 for instructions and the latest information in the latest in the l			ectio	
	f the organization		Employer identificati		oouro	•••
UNITE	D WAY OF DAN	E COUNTY FOUNDATION INC	39- 1	763471		
Part	Questio	ns Regarding Compensation				
4 -					Yes	No
1a		ropriate box(es) if the organization provided any of the following to or for a ection A, line 1a. Complete Part III to provide any relevant information regardir		orm		
		or charter travel I Housing allowance or residence 1	-			
	Travel for c					
		ification and gross-up payments Health or social club dues or initia				
	Discretiona	ry spending account	chauffeur, chef)			
_						
b		poxes on line 1a are checked, did the organization follow a written polic				
		nent or provision of all of the expenses described above? If "No,"	complete Part II	· 1b		
				. 10		
2	Did the orda	nization require substantiation prior to reimbursing or allowing expe	nses incurred bv	all		
	directors, trus	tees, and officers, including the CEO/Executive Director, regarding the it	ems checked on	line		
	1a?			· 2		
-						
3		, if any, of the following the organization used to establish the compensati CEO/Executive Director. Check all that apply. Do not check any boxes for				
		zation to establish compensation of the CEO/Executive Director, but expla		/ a		
	-	ion committee				
		at compensation consultant				
		f other organizations	nsation committee			
4		r, did any person listed on Form 990, Part VII, Section A, line 1a, with resp r a related organization:	ect to the filing			
а	•	erance payment or change-of-control payment?		. 4a		~
b		pr receive payment from a supplemental nonqualified retirement plan?				~
с		or receive payment from an equity-based compensation arrangement?				~
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.					
5	-	501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5 isted on Form 990, Part VII, Section A, line 1a, did the organizatior		onv		
5		contingent on the revenues of:	i pay or accrue	any		
а	-	on?		. 5a		~
b					1	~
		5a or 5b, describe in Part III.				
_	F					
6		isted on Form 990, Part VII, Section A, line 1a, did the organization contingent on the net earnings of:	pay or accrue	any		
а		on?		. 6a		~
b	-					~
-		e 6a or 6b, describe in Part III.				
	_					
7		isted on Form 990, Part VII, Section A, line 1a, did the organization p				~
0		described on lines 5 and 6? If "Yes," describe in Part III		-		~
8		unts reported on Form 990, Part VII, paid or accrued pursuant to a contra- contract exception described in Regulations section 53.4958-4(a)(3) ⁴				
						~
9		ne 8, did the organization also follow the rebuttable presumption pro				
	Regulations se	ection 53.4958-6(c)?		. 9		

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)–(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

				1099-NEC compensation		(D) Nontaxable	(E) Total of columns	(F) Compensation
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(E) Total of columns (B)(i)–(D)	in column (B) reported as deferred on prior Form 990
Renee Moe, President/CEO	(i)	0	0	0	0	0	0	0
1	(ii)	210,202	0	0	19,095	27,301	256,598	
	(i)							
2	(ii)							
	(i)							
3	(ii)							
	(i)							
4	(ii)							
	(i)							
5	(ii)							
	(i)							
6	(ii)							
_	(i) (ii)							
7	(i)							
•	(ii)			+				+
8	(i)							
9	(ii)			+				
	(i)							
10	(ii)			+				+
10	(i)							
11	(ii)			+				
	(i)							
12	(ii)							
	(i)							
13	(ii)			†i				+
	(i)							
14	(ii)							
	(i)							
_15	(ii)							
	(i)							
_16	(ii)							

Schedule J (Form 990) 2021

Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

Schedule J, Part I, Line 3 - The Foundation relied on United Way of Dane county which used a compensation committee, independent compensation consultant, Form 990 of other
organizations, compensation survey and approval by board to establish compensation.

SCHEDULE M (Form 990)

Noncash Contributions

OMB No. 1545-0047 2021

Open to Public

Inspection

nent of the Revenue	

Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30. Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

Name of the organization

Employer	identification	num

UNITED WAY OF DANE COUNTY FOUNDATION INC

Employer ident	ification	number
	30-176	3/71

Part	Types of Property						
		(a) Check if applicable	(b) Number of contributions or items contributed	(c) Noncash contribution amounts reported on Form 990, Part VIII, line 1g	Method on noncash con	(d) of determi atribution a	
1	Art-Works of art			-			
2	Art-Historical treasures						
3	Art-Fractional interests						
4	Books and publications						
5	Clothing and household						
	goods						
6	Cars and other vehicles						
7	Boats and planes						
8	Intellectual property						
9	Securities-Publicly traded .	~	26	865,026	Market Value	e at Time	of Dona
10	Securities—Closely held stock						
11	Securities-Partnership, LLC,						
	or trust interests						
12	Securities-Miscellaneous						
13	Qualified conservation						
	contribution—Historic						
	structures						
14	Qualified conservation						
	contribution-Other						
15	Real estate - Residential						
16	Real estate - Commercial						
17	Real estate-Other						
18	Collectibles						
19	Food inventory						
20	Drugs and medical supplies						
21	Taxidermy						
22	Historical artifacts						
23	Scientific specimens						
24	Archeological artifacts						
25	Other ► ()						
26	Other ► ()						
27	Other ► ()						
28	Other ► (
29	Number of Forms 8283 received						
	which the organization completed	Form 8283	3, Part V, Donee Acknowled	dgement	29	0	
						Ye	es No
30a							
	28, that it must hold for at least t						
	to be used for exempt purposes	for the entir	e holding period?			30a	~
b	If "Yes," describe the arrangement						
31	Does the organization have a	gift accep	otance policy that require	es the review of any no	onstandard		

32a Does the organization hire or use third parties or related organizations to solicit, process, or sell noncash

If "Yes," describe in Part II. b

If the organization didn't report an amount in column (c) for a type of property for which column (a) is checked, 33 describe in Part II.

31

32a

~

v

Part II Supplemental Information. Provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is perforting in Part I, column (b), the number of items received, or a combination of both. Also complete this part for any additional information.		Form 990) 2021 Page 2
	Part II	Supplemental Information. Provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received,
		or a combination of both. Also complete this part for any additional information.
		······

SCHEDULE O (Form 990 or 990-EZ)

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for the latest information.



Department of the Treasury Internal Revenue Service Name of the organization

UNITED WAY OF DANE COUNTY FOUNDATION INC

Employer identification number 39-1763471

Form 990, Part III - Health goal: (1) Support behavioral health and health-related strategies that help keep kids in school and physically and emotionally available for learning; (2) Reduce racial health disparities in Dane County; (3) Increase resiliency and trauma supports for BIPOC residents. Behavioral health investments focused on social and emotional skills development and on children, youth and families impacted by trauma - an issue that became more pressing due to the social isolation resulting from the COVID lockdown. In 2021 our signature school-based behavioral health programs, CBITS and FACE-Kids, screened over 3,200 students for symptoms of traumatic stress and delivered remote services that helped over 400 students connect with services for a variety of behavioral health issues that most reported improved their health outcomes. Updated strategies were developed to address the racial and socioeconomic health disparities that have led to poorer health outcomes for our County's BIPOC (Black, Indigenous and People of Color) population. Significant time and resources were focused on collaborating with Dane County Health Council partners to develop a Care Coordination system that brings health and community resources together to address the Social Determinants of Health impacting birth outcomes for African American pregnant moms. United Way of Dane County's HealthConnect premium assistance program managed payments that enable over 653 low-income (with household income of 100-138% of FPL) to be insured by paying their 2021 premiums for plans purchased through the Health Insurance Marketplace. 18% of participants had no previous health coverage, 95% of HealthConnect participants retained health insurance in 2021. 30% of HealthConnect enrollees identified as BIPOC.

Form 990, Part III (Cont. 1) - Education: Born Learning goal: "Children are cared for and have fun as they become prepared for school." have three major Born Learning strategies that are helping us achieve this goal that 4-year old's are at age-expected development and ready to begin school: (1) home visiting, (2) Community-based parent education in small groups and (3) developmental screening. Through home visiting, we served 75 young children, and their families, in 2021. Home Visiting is in-home parent education and support to low-income parents of young children facing multiple risk factors to help them nurture their children. Our home visiting programs include the Parent-Child Home Program, Welcome Baby, and Kinder Ready. In 2021, on average 75% of the children enrolled were reaching developmental milestones on track. Our lead partners on these three Born Learning initiatives included Access Community Health Centers, RISE, Children's Hospital - Community Services Division and Community Coordinated Child Care. Academic Success goal: "Students succeed academically and graduate high school, prepared for higher education, career, and community." Our major initiatives in this area are tutoring and academic support programs at the elementary, middle, and high school levels to help increase the graduation rate in Dane County to 95% by 2024. Social-emotional learning skill-building prepares students to be confident and ready for the next step. To help all children succeed in school, the tutoring programs mobilized over 1,000 volunteers to tutor over 2,000 students at schools in Madison, Middleton/Cross Plains, Marshall, and Sun Prairie. Our elementary school tutoring program, Schools of Hope, recruited volunteers to tutor students in the Madison and Sun Prairie schools in reading. Urban League of Greater Madison is the lead agency partner on middle school literacy and math tutoring. Our high school tutoring program, Achievement Connections, recruited volunteers to tutor students in the Madison and Middleton schools in Algebra and Geometry. Dane County is at a 92.4% six-year graduation rate. In addition, we partner with neighborhood, community, and school-based programs to promote academic achievement, family engagement, and social-emotional skill-building success in and out of school, including 100 Black Men, Big Brothers Big Sisters, Boys and Girls Club, By Youth For Youth, Centro Hispano, Goodman Community Center, Literacy Network, Lussier Community Education Center, JustDane, Mount Zion Baptist Church, FAST, Lussier Community Education Center, City of Middleton Youth Center Dear Diary, The Hmong Institute Inc., Vera Court Neighborhood Center, Operation Fresh Start, Briarpatch Youth Services, Inc, Simpson Street Free Press, and the Urban League of Greater Madison.

Form 990, Part III (Cont. 2) - Income Housing Goal: "There is a decrease in family homelessness." Our goals here are 1) # of who maintain housing/avoid evictions, 2) # who move into stable housing 3) # who increased their income, and 4) # who receive quality case management. Results for 2021 were - 1,641 families maintained their housing and avoided evictions. 329 families moved into stable housing, 58 families increased their income and 370 families worked with Case Managers on their housing goals. Partners in this work are: Middleton Outreach Ministry, Stoughton Area Resource Team, The Road Home, Salvation Army, YWCA of Madison, Community Action Coalition for South Central Wisconsin, Habitat for Humanity, Porchlight, The Beacon (part of Catholic Charities) and Second Harvest of Southern Wisconsin. Building Economic Stability Goal : "Move more people on pathways out of poverty." We have two initiatives in this area" (1) the HIRE Initiative and (2) the Journey Home Initiative. The HIRE initiative is designed to place people experiencing poverty into family-sustaining wage jobs by helping them complete a high school diploma (if needed), and/or improving their employment and life skills, and secure new or improved employment. In 2021, 503 people were hired with 348 getting a job earning \$15 an hour or more. The HIRE partners prepared 1,046 individuals achieved a knowledge goal towards earning a diploma. 171 completed the preparation to receive their high school diploma or equivalent with 42 actually earning their High School Diploma/GED/505 or 509 diploma. Our Education Training partners are: Literacy Network and Vera Court. The HIRE Employment training partners taught employability skills, employment training and placement to 1,046 participants in 2021. These Employment Training partners are: Centro Hispano, JustDane, Urban League of Greater

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ. Cat. No. 51056K Scher

Supplemental Information (Continued)

Madison, Vera Court and the YWCA. The Journey Home initiative links ex-offenders who are returning to the community to four research-based strategies: Residency, Employment, Support, Education, and Treatment (RESET) so they can successfully reintegrate back into the community. Journey Home provided services for 870 individuals including 114 individuals who received intensive one-to one service. In 2021, Journey Home had four (3.5% of all participants) of the participants returned to prison for any reason. Since the Journey Home program was launched to serve all returning prisoners to Dane County, the return-to prison rate for Dane County has decreased from 66% (in 2006) to 39% (in 2019). Our lead partner on Journey Home is JustDane. (Affordable Housing Fund (AHF) established within the United Way of Dane County Foundation as a sustainable loan fund to increase affordable housing stock in Dane County. In 2021, volunteers approved loans for two projects with Northpointe Development in partnership with Lutheran Social Services: Uno on Mineral Point Road, Madison (\$50,000) and Klassik (\$175,000) in Verona for a total of 26 affordable units at 30% AMI to be added to local housing inventory.

Form 990, Part III (Cont. 3) - Corporate & Community Engagement: United Way understands the importance of engagement across the community. From lifting-up the voices of families with lived experience and coordinating in-person and virtual volunteer activities for the community and corporate partners, to our trust-building work of the Law Enforcement and Leaders of Color Collaboration, our goal is to position United Way as the go to for volunteer engagement needs and mobilize the caring power of Dane County to create lasting partnerships for multiple generations. As we continued to navigate COVID- 19 and its variants in 2021, we mobilized 2,237 volunteers through VolunteerYourTime.org to get connected with a volunteer opportunity in Dane County that matched their interest, skills and time availability. Through year-round volunteer community and corporate engagements, we inspired 742 volunteers to engage in volunteer opportunities - totaling over 810 volunteer hours, creating 15,650 Packs for Impact (kits offering well-being products for individuals and families, ex., Be Well Packs, Healthy Snack Packs, Menstrual Hygiene Packs, Personal Care Packs, Paper Product Packs and Diapers and Wipes Packs), resulting in \$60,000 of economic impact in Dane County. In our leadership development role, United Way's Boardwalk Academy is a 9-week personal and professional development series created to support the community leadership desires of adults who have successfully navigated poverty-related, lived experiences - as aligned with United Way's Agenda for Change (Education, Income and Health). This series is designed to develop and strengthen the professional and interpersonal skills for members of our community to serve as active and informed leaders of board of directors, or in other volunteer leadership positions throughout our community. In 2021, in response to the state mandated social distancing guidelines, the Spring and Fall cohorts were offered virtually and six graduates per cohort completed the series - a total of 12 graduates completed the course in 2021. In 2021, United Way of Dane County 211 provided 47,126 referrals for service to people in our seven-county area of responsibility. Our 211 Community Information and Referrals Specialists spent over 217,000 minutes talking with persons in need, guiding them toward solutions and better outcomes. Not surprisingly during the pandemic, the highest number of calls involved issues related to healthcare. The top five issues addressed in 2021 were Healthcare, Housing, Food, Behavioral Health, and Family Support. Additionally, over 4,000 people accessed 211 resources through web page visits, and staff responded to 512 texts and emails requesting assistance. Additionally, in 2021, 211 began working with the Dane County Health Council and the Connect RX program. Connect RX seeks to improve the health and mortality issues associated with black mothers and babies in the greater Dane County area. 211's role is to assist clients who have been evaluated by providers on the Social Determinants of Health in finding the corresponding resources identified as needs. 211 is available 24 hours a day, 7 days a week to respond to the needs of our communities. Anonymous and non-judgmental assistance is the hallmark of 211, which has helped hundreds of thousands of our friends and neighbors in times of need.

Form 990, Part III (Cont. 4) - The 2Gen portfolio is the newest to United Way's community impact work. We work across all three Agenda for Change areas (education, income, and health) to provide families in Dane County with children under five who are experiencing poverty services and supports that are aimed at helping them experience well-being. Our work's anchoring strategies are: 1)Parents are engaged, informed, and supported in how to be their child's first teacher to help their children be developmentally ready for school; 2) Holistic family supports are focused on 13 specific geographic areas; 3) Children are screened for developmental delays and families are provided appropriate supports for children who show potential delays; 4) A community of practice is created to support practitioners, case managers, and resource centers for those serving families with children under age five; 5) Healthcare professionals are knowledgeable of community supports and can easily link parents to such supports. One of the primary ways we provide geographically centered supports is through our work in the Early Childhood Zones (ECZ). This collaboration of local foundations, nine non-profit organizations, the City of Madison, and Dane County has enabled us to reach families in the northside (NECZ) and in Sun Prairie and Leopold. The primary work of these zones is to provide families with home visiting services that help equip parents to be their child's first teacher through literacy and play. The zone also offers wrap around services for families in need of housing case management, rental assistance, job and employment support, and mental health support. In 2021 the NECZ served 105 families. Seventy eight percent of families engaged in home visiting had very good or excellent caregiver-child interactions; 71% of families engaged in housing supports moved to safe, adequate housing; 64% of families engaged in employment an education services obtained or maintained one job; 63% of families engaged in mental health services showed improvement; 91% of families engaged in job training services completed the program.

Form 990, Part VI, Section B, Line 11b - Prior to filing, the Form 990 is made available to the Board of Trustees, Finance and Audit

Supplemental Information (Continued)

Committee and Independent audit firm for review electronically.
Form 990, Part VI, Section B, Line 12c - The conflict of interest policy is discussed and reviewed annually with the Board of Directors, other volunteers and staff. Each group is asked to complete a questionnaire that includes disclosing relationships that could be considered a conflict of interest.
Form 990, Part VI, Section B, Line 15 - Though the Foundation does not compensate the individuals noted in line 15, United Way of Dane County, Inc. has a biannual compensation study completed by an independent consultant. The results of the study are shared with the Board Chair, Personnel Committee Chair and Executive Committee. The Board Chair and Executive Committee annually conduct a performance review of the President and approve the salary for the year. The president conducts a performance review of the other officers and key employees and recommends a salary for the year which is approved by the Executive Committee.
Form 990, Part VI, Section C, Line 19 - United Way of Dane County Foundation, Inc. makes information available through printed materials - annual reports, newsletters, etc. and websites - unitedwaydanecounty.org, Guidestar, and Charity Navigator.

Schedule O, Statement 1

Form: Form 990 (2021)

Page: 1

UNITED WAY OF DANE COUNTY FOUNDATION INC

EIN: 39-1763471

Part I, Line 1

Activity Or Mission Description

Description

specific goals and forging strong partnerships, United Way of Dane County is tackling the root causes of critical local issues and achieving real, measurable results for children & education, housing for struggling families, independence for seniors and more.

SCHEDULE R (Form 990)

Related Organizations and Unrelated Partnerships

Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

Department of the Treasury Internal Revenue Service Name of the organization

UNITED WAY OF DANE COUNTY FOUNDATION INC

Part I Identification of Disregarded Entities. Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

(a) Name, address, and EIN (if applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity
(1)					
(2)					
(3)					
(4)	-				
(5)	-				
(6)					

Part II Identification of Related Tax-Exempt Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related tax-exempt organizations during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	Section 5 conti ent	g) 512(b)(13) rolled ity?
						Yes	No
(1) United Way of Dane County Inc (39-0817532) 2059 Atwood Ave, Madison, WI 53704	Community Building	WI	501(c)3	7	N/A		~
(2)							
(3)							
(4)							
(5)							
(6)							
(7)							



Employer identification number

39-1763471

Schedule R (Form 990) 2021

Part III because it had one or more related organizations treated as a partnership during the tax year. (k) (a) (b) (d) **(e)** Predominant (f) (g) (h) (i) (i) (c) Direct controlling Name, address, and EIN of Primary activity Legal Share of total Share of end-of-Disproportionate Code V-UBI General or Percentage income (related, related organization domicile entity income year assets allocations? amount in box 20 managing ownership unrelated, of Schedule K-1 (state or partner? excluded from foreign (Form 1065) tax under country) Yes No Yes No sections 512-514) (1) (2) (3) ____(4) (5) (6) (7)

Part IV

Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a corporation or trust during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership	(Section & contr ent	(i) 512(b)(13) rolled tity?
								Yes	No
(1)									
(2)									
(3)									
(4)									
(5)									
(6)									
(7)									

Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34,

Schedule R (Form 990) 2021

Part	V Transactions With Related Organizations. Complete if the organization answ	vered "Yes" on Forn	n 990, Part IV, line 34	1, 35b, or 36.		
Note	: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.				Ye	s No
1	During the tax year, did the organization engage in any of the following transactions with one	e or more related orga	nizations listed in Parts	II–IV?		
а	Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity				a	~
b	Gift, grant, or capital contribution to related organization(s)			1	b 🗸	'
с	Gift, grant, or capital contribution from related organization(s)				С	~
d	Loans or loan guarantees to or for related organization(s)			1	d	~
е	Loans or loan guarantees by related organization(s)			1	е	~
	5 , 5 , ,					
f	Dividends from related organization(s)			1	lf	~
g	Sale of assets to related organization(s)				g	~
ĥ	Purchase of assets from related organization(s)				h	~
i	Exchange of assets with related organization(s)				1i	~
i	Lease of facilities, equipment, or other assets to related organization(s)				1j	~
k	Lease of facilities, equipment, or other assets from related organization(s)			1	k	~
1	Performance of services or membership or fundraising solicitations for related organization(s				11 1	
m	Performance of services or membership or fundraising solicitations by related organization(s				m	~
n	Sharing of facilities, equipment, mailing lists, or other assets with related organization(s) .				n 🗸	
0	Sharing of paid employees with related organization(s)				0 1	
Ŭ				· · · · · · ·		
р	Reimbursement paid to related organization(s) for expenses			1	р 🗸	
р q	Reimbursement paid by related organization(s) for expenses				q	~
ч				· · · · · · ·	Ч	-
r	Other transfer of cash or property to related organization(s)				Ir	V
ı S	Other transfer of cash or property from related organization(s)				s 🗸	
2	If the answer to any of the above is "Yes," see the instructions for information on who must					
		· ·		•	unesn	oius.
	(a) Name of related organization	(b) Transaction	(c) Amount involved	(d) Method of determining ar	nount in	volved
		type (a-s)				
(1)						
(2)						
(3)						
						_
_(4)						
(5)						
(6)						

Part VI Unrelated Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(a) Name, address, and EIN of entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	income (related, unrelated, excluded	Are all sec 501	tion (c)(3)	(f) Share of total income	(g) Share of end-of-year assets	Disprop	h) ortionate tions?	Gene mana	j) eral or aging ner?	(k) Percentage ownership
			sections 512–514)	Yes	No			Yes	No	Yes	No	
												<u> </u>

Part VII	Supplemental Information Provide additional information for responses to questions on Schedule R. See instructions.